Barnstable County Incident Management Team

Delivering ICS-based Incident Management

MEMA Region II Local Directors Meeting
August 28, 2014
Agenda

- IMT Overview
- Barnstable County IMT
- IMT Deployment Model
- Deployments
- The “MACC”
- IMT Value
An All-Hazards Incident Management Team (IMT) --

- A comprehensive National Incident Management System (NIMS) Incident Command System (ICS) resource

- Either augments ongoing operations through provision of infrastructure support or can transition to an incident management function

- Includes all components/functions of a Command and General staff
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Barnstable County IMT

- Operates under the authority of the Barnstable County Regional Emergency Planning Committee (REPC)
- Team members – employed and retired – are drawn from both the public and private sectors -- *diversity is key to a successful team*
- Follows FEMA Incident Command and Incident Management standards and uses ICS standard operating procedures within the framework of the National Incident Management System (NIMS)

**Leadership**
- **Team Leader:** Bob “Buster” Brown, Dennis Fire Department Deputy Chief
- **Assistant Team Leader:** Dan Silverman, Wellfleet Fire Chief (retired)
- **Coordinator:** Mike Walker, Chatham Police Captain (retired)
Team Mission

Provide communities and organizations with All-Hazards IMT services for

Disasters
Emergencies
Planned events
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The incident grows in duration, size, scope, or complexity and requires additional resources. An IMT is called in...

An All-Hazards IMT never gets between the IC and the incident. Its purpose is to provide infrastructure support.

It is an Incident MANAGEMENT Team…
not an Incident COMMAND Team…

Barnstable County Incident Management Team
An All-Hazards IMT deploys...

When local resources are challenged by an incident’s

- Duration
- Size and Scope
- Complexity
An All-Hazards IMT deploys…

When incidents…

Require technical specialists or ICS-specific positions
Pose unique response challenges
Involve the coordination of multiple agencies
Incident Types

Hazmat spills and environmental disasters

Hurricanes, ice storms, floods, or other natural disasters (often deploying in a MACC capacity)

Mass sheltering, pandemics, long-term police operations

Ship, aircraft, or industrial accidents

Large, planned events – exercises, parades, festivals, clinics

Long-term search-and-rescue operations
Flexible Deployment

• Team deployment is not an all-or-nothing proposition

• Every incident or planned event does not require full deployment

• The Team can provide position-specific players as needed for both planned and unplanned incidents – the so-called “short team”
Operational Principles

• The IMT never gets between the IC and the incident

• The IMT will provide infrastructure support to Incident Command or Unified Command

• Overall responsibility for any incident will always remain with the Authority Having Jurisdiction
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<thead>
<tr>
<th>Year</th>
<th>Highlights</th>
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<tbody>
<tr>
<td>2006</td>
<td>• July - Fourth of July Fireworks - Provincetown</td>
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<tr>
<td>2007</td>
<td>• July - Fourth of July Fireworks - Provincetown</td>
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<td>2008</td>
<td>• July - Fourth of July Fireworks - Provincetown</td>
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<td>• November - EDS - Sandwich</td>
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<td>2009</td>
<td>• March - Wildland fire training - Brewster</td>
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<td>• June - Sheltering exercise - Regional</td>
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<td></td>
<td>• July - Fourth of July Fireworks - Provincetown</td>
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<td>• July - Xiarchos funeral - Centerville</td>
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<td></td>
<td>• October - EDS - Dennis</td>
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<td>• November - Vigilant Guard exercise - NY State</td>
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<td>• December - Winter storm - MACC</td>
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<td>2010</td>
<td>• March - Wildland fire training - North Truro</td>
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<td>• March - Floods - MEMA Framingham, Bridgewater</td>
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<td>• May - Water main break - Framingham</td>
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<td>• June - Mustard Gas decontamination - New Bedford</td>
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<td>• September - Hurricane Earl - MACC*</td>
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<td>• November - Operation Patriot Guard - Joint Base Cape Cod</td>
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<td>2011</td>
<td>• May - Canal Power Plant Exercise - Sandwich MA</td>
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<td></td>
<td>• August - Hurricane Irene - MACC</td>
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<td>2012</td>
<td>• January - Airplane crash - Regional</td>
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<td></td>
<td>• November - Hurricane Sandy - MACC</td>
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<td>• November - Hurricane Sandy, NYC - EMAC deployment</td>
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<td>2013</td>
<td>• February - Nor’easter “Nemo” - MACC</td>
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<td>• March - Wildland fire training - Joint Base Cape Cod</td>
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<td>• June - Tech Rescue Drill - Multi-agency</td>
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<td>2014</td>
<td>• January - Nor’easter - MACC</td>
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<td>• February - Nor’easter - MACC</td>
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<td>• March - Nor’easter - MACC</td>
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<td>• April - Fatal industrial accident - Barnstable County TRT**</td>
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<td>• May - National Guard Aviation Exercise - Multi-agency</td>
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<td>• June - National Guard Aviation Exercise - Multi-agency</td>
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<td>• July – Cape Cod Canal Centennial Fireworks - Bourne</td>
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*Multi-agency Coordination Center
**Technical Rescue Team
November 2008
Sandwich, MA

Nationally recognized drive-through clinic served 1,000 citizens

Handled planning and staffed all six levels of logistical support over a 10-hour operational period

Operated jointly with the MA Fire Marshal, National Guard, and county resources
Hurricane Sandy Relief 2012

November 2012
New York City

In November 2012 team members traveled to New York City on an EMAC deployment to assist in relief activities after Hurricane Sandy devastated many coastal communities.
February 2013 Blizzard “Nemo”

February 2013
Multi-Agency Coordination Center (MACC)
Joint Base Cape Cod

The BCIMT stood up and managed the Barnstable County MACC in cooperation with civilian and military resources for multiple operational periods.
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What is the MACC?
Multi-Agency Coordination Center

Designed to aid jurisdictions who require assistance during and after large-scale regional incidents…

- Standard NIMS entity
- Operated and managed by the BC IMT
- Coordinates regional resource acquisition and shares information
- Submits requests for state and federal assistance through the Massachusetts Emergency Management Agency (MEMA) when regional resources are unavailable or exhausted

The key is coordination and…

Barnstable County Incident Management Team
The MACC works with the following entities directly and indirectly:

- Town EOCs
- Neighboring County EOCs – Plymouth, Dukes and Nantucket
- Private organizations and agencies
  
  *Utilities, healthcare facilities, regional transit authority, Red Cross, and other NGOs*

- MEMA
MACC Functions

Resources  
Situation

Documentation  
Information

MACC Manager
The MACC attempts to fill incoming requests at the County level before seeking MEMA assistance. If requests can’t be filled locally towns turn to the MACC. Town EOCs and MACC maintain situational awareness. Direct flow of resources back to the requesting entity. The MACC attempts to fill incoming requests at the County level before seeking MEMA assistance.
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In 2012, MEMA hired Tetra Tech to develop its Statewide All-Hazards Incident Management Team (IMT) Strategy.

Tetra Tech conducted research on how other states have developed—or are developing—All-Hazards IMTs. In addition, Tetra Tech and MEMA conducted a facilitated discussion on the issues raised in the report and incorporated stakeholder input.

The study, released in 2013, presented key findings, provided points of discussion, and shared some broad best practices.

The next three slides highlight some key points.
A coordinated outreach program must be developed to share the mission and purpose of the All-Hazards IMTs. *The outreach campaign needs to dispel any myths related to All-Hazards IMTs taking over control of an incident being managed at the local level...*
Supporting Localities

“Key messages and themes must clarify that local government retains authority over policy decisions and that All-Hazards IMTs are to provide support to these local officials as they address the consequences of the disaster.”
“...the outreach campaign must help the key decision makers, appointed city or town managers, and elected officials to understand the ways in which an All-Hazards IMT can help control costs, develop response and recovery actions and priorities, and provide necessary documentation for cost recovery...Reaching the appropriate individuals...will ensure the teams are viewed as one of the necessary resources for effective disaster response.”
For More Information

BCREPC.org

E-mail: bcimt@barnstablecounty.org

Follow us on Twitter @bcrepc